| Organisation | Officers | PCSOs | Purpose |
|---|----------|-------|--|
| AEG/O2 | 5 | | Enhanced patrols |
| South London and Maudsley NHS Foundation Trust | 1 | | Safer Hospital liaison |
| Brent Cross Shopping Centre | 3 | | Enhanced patrols |
| Brunel University | 0.74 | | Schools officers |
| Cabinet Office | 12 | | Control room supporting Government Security Zone |
| Department for International Development | 15 | | Enhancing international action against corruption. |
| Disclosure Barring Service | 1 | | CRB checking |
| London City Airport | 29 | | Aviation security |
| UK Cards Ltd & UK Payments Ltd | 11 | | Electronic fraud |
| Heathrow Airport Ltd | 288 | 34 | Aviation security |
| Leyton Mills Shoppng centre | 3 | | Enhanced patrols |
| London Legacy Development Corporation / Stratford Village | 13 | | Enhanced patrols in the Olympic Park |
| Film London Ltd | 0.2 | | Liaison with the film industry |
| Aviva Insurance Services UK Ltd, Allianz Management Services Ltd, AXA Insurance Ltd, Construction Equipment Association Ltd, HSB Engineering Insurance Ltd, NFU Mutual Ltd, Northern Marine Underwriters Ltd, Royal Sun Alliance Insurance (Global) Ltd, Zurich Insurance plc | 2 | | National plant and construction theft intelligence |
| London Borough of Barking and Dagenham | 16 | | Estates Team working in conjunction with the Safer Neighbourhood Teams |
| London Borough of Bexley | 2 | | Bexley BID |
| London Borough of Camden | 15 | | Anti-Social Behaviour, MARAC, Night-time economy, violent/alcohol/drug related |

| | | | crime reduction (13) / IN MidTown BID (2) |
|--|----|----|--|
| London Borough of Croydon | 8 | | Estates Team (2), Croydon BID (6) |
| London Borough of Ealing | 14 | | Enhanced Safer Neighbourhood team |
| London Borough of Enfield | | 24 | Support to Safer Neighbourhood team |
| London Borough of Hackney | 1 | | Working with Hackney Homes |
| London Borough of Hammersmith and Fulham | 44 | | Enhanced Safer Neighbourhood team |
| London Borough of Haringey | 6 | | Reduce Crime and Disorder |
| London Borough of Harrow | 4 | | Town Centre team |
| London Borough of Hillingdon | 18 | | Partnership tasking team |
| London Borough of Hounslow | 14 | | Hounslow Homes (4), Community Policing team (10) |
| London Borough of Islington | 11 | | Night time economy team (4) / Angel BID (7) |
| London Borough of Lambeth | 7 | | Streatham/Vauxhall and South Bank BIDs / Counter fraud. |
| London Borough of Lewisham | 1 | | Counter fraud |
| London Borough of Merton | 3 | | Schools officers |
| London Borough of Newham | 40 | | Serious youth violence and anti-social behaviour |
| London Borough of Redbridge | 15 | | Safer Parks team (13), Ilford BID (2) |
| London Borough of Southwark | 6 | | Night time economy team |
| London Borough of Sutton | 8 | | Parks & open spaces |
| London Borough of Tower Hamlets | 18 | | Partnership tasking team |
| London Borough of Waltham Forest | 8 | | IOM, VAWG, restorative justice, gangs, faith and family |

| Palace of Westminster | 164.4 | | Safe and secure parliamentary estate |
|--|---------|--------|--|
| Poplar HARCA | 5 | | Estates policing team |
| Royal Borough of Greenwich | 25 | | Estates, Schools, ASB, domestic violence, gangs |
| Royal Borough of Kensington and Chelsea | 43 | | Enhanced Safer Neighbourhood team (41), Social intervention team (2) |
| Royal Borough of Kingston upon Thames | 12 | | Town Centre team |
| | | | Delivering safer transport and policing focus on tackling crime, road safety and |
| Transport for London | 948 | 644 | congestion. |
| Uxbridge College | | 0.74 | Schools officer |
| Westfield London | 6 | | Enhanced patrols |
| Westfield Stratford | 7 | | Enhanced patrols |
| Westminster City Council | 1 | 2 | Paddington BID |
| Total | 1854.34 | 704.74 | |

Domestic Abuse offences - September 2015

| Borough | No of offences |
|----------------------|----------------|
| Barking & Dagenham | 233 |
| Barnet | 185 |
| Bexley | 127 |
| Brent | 204 |
| Bromley | 221 |
| Camden | 146 |
| Croydon | 286 |
| Ealing | 253 |
| Enfield | 214 |
| Greenwich | 245 |
| Hackney | 232 |
| Hammersmith & Fulham | 130 |
| Haringey | 204 |
| Harrow | 119 |
| Havering | 168 |
| Heathrow Airport | 5 |
| Hillingdon | 219 |
| Hounslow | 212 |
| Islington | 199 |
| Kensington & Chelsea | 72 |
| Kingston upon Thames | 85 |
| Lambeth | 203 |
| Lewisham | 238 |
| Merton | 99 |
| Newham | 281 |
| Redbridge | 177 |
| Richmond upon Thames | 100 |
| Southwark | 199 |
| Sutton | 97 |
| Tower Hamlets | 227 |
| Waltham Forest | 171 |
| Wandsworth | 175 |
| Westminster | 133 |
| Grand Total | 5859 |

Domestic Abuse VWI offences

| Domestic Abuse VVVI offences | RY 11/12 | RY 12/13 | RY 13/14 | RY14/15 |
|------------------------------|-----------------|-----------------|-----------------|-----------------|
| Borough | Oct 11 - Sep 12 | Oct 12 - Sep 13 | Oct 13 - Sep 14 | Oct 14 - Sep 15 |
| Barking & Dagenham | 603 | 662 | 767 | 853 |
| Barnet | 490 | 549 | 637 | 787 |
| Bexley | 383 | 398 | 437 | 477 |
| Brent | 786 | 699 | 885 | 868 |
| Bromley | 508 | 601 | 755 | 756 |
| Camden | 463 | 376 | 451 | 529 |
| Croydon | 1012 | 1023 | 1208 | 1287 |
| Ealing | 711 | 754 | 801 | 841 |
| Enfield | 588 | 669 | 875 | 921 |
| Greenwich | 731 | 737 | 930 | 897 |
| Hackney | 622 | 650 | 772 | 831 |
| Hammersmith & Fulham | 413 | 418 | 462 | 495 |
| Haringey | 687 | 700 | 872 | 864 |
| Harrow | 408 | 428 | 489 | 483 |
| Havering | 447 | 449 | 544 | 623 |
| Hillingdon | 699 | 704 | 811 | 854 |
| Hounslow | 695 | 675 | 779 | 804 |
| Islington | 512 | 500 | 584 | 623 |
| Kensington & Chelsea | 228 | 290 | 273 | 318 |
| Kingston upon Thames | 238 | 242 | 227 | 298 |
| Lambeth | 796 | 789 | 928 | 971 |
| Lewisham | 735 | 809 | 966 | 902 |
| Merton | 333 | 300 | 419 | 439 |
| Newham | 812 | 764 | 1068 | 1093 |
| Redbridge | 497 | 604 | 715 | 663 |
| Richmond upon Thames | 212 | 208 | 240 | 301 |
| Southwark | 795 | 844 | 957 | 992 |
| Sutton | 364 | 364 | 424 | 452 |
| Tower Hamlets | 538 | 719 | 725 | 852 |
| Waltham Forest | 664 | 766 | 953 | 859 |
| Wandsworth | 444 | 470 | 568 | 710 |
| Westminster | 452 | 431 | 503 | 500 |
| Grand Total | 17866 | 18592 | 22025 | 23152 |

Serious Youth Violence Offences

| OCU Name | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|----------------------|---------|---------|---------|---------|---------|
| Barking & Dagenham | 255 | 179 | 153 | 187 | 229 |
| Barnet | 226 | 195 | 185 | 192 | 203 |
| Bexley | 135 | 96 | 87 | 110 | 136 |
| Brent | 285 | 197 | 190 | 224 | 231 |
| Bromley | 182 | 137 | 146 | 166 | 174 |
| Camden | 219 | 141 | 118 | 133 | 158 |
| Croydon | 296 | 325 | 331 | 381 | 331 |
| Ealing | 209 | 193 | 203 | 204 | 183 |
| Enfield | 343 | 312 | 212 | 256 | 285 |
| Greenwich | 226 | 136 | 120 | 184 | 234 |
| Hackney | 207 | 196 | 198 | 247 | 277 |
| Hammersmith & Fulham | 146 | 74 | 92 | 101 | 114 |
| Haringey | 249 | 214 | 186 | 238 | 311 |
| Harrow | 127 | 118 | 102 | 92 | 127 |
| Havering | 176 | 124 | 109 | 111 | 204 |
| Hillingdon | 198 | 184 | 193 | 174 | 182 |
| Hounslow | 148 | 158 | 147 | 135 | 154 |
| Islington | 243 | 183 | 130 | 181 | 208 |
| Kensington & Chelsea | 64 | 74 | 94 | 103 | 73 |
| Kingston upon Thames | 87 | 93 | 71 | 72 | 78 |
| Lambeth | 454 | 352 | 288 | 260 | 258 |
| Lewisham | 366 | 247 | 267 | 260 | 255 |
| Merton | 141 | 150 | 133 | 103 | 105 |
| Newham | 384 | 257 | 249 | 352 | 340 |
| Redbridge | 186 | 169 | 185 | 194 | 236 |
| Richmond upon Thames | 67 | 67 | 67 | 68 | 97 |
| Southwark | 481 | 469 | 369 | 303 | 322 |
| Sutton | 80 | 59 | 70 | 112 | 135 |
| Tower Hamlets | 302 | 225 | 241 | 303 | 334 |
| Waltham Forest | 335 | 237 | 215 | 232 | 213 |
| Wandsworth | 224 | 110 | 150 | 194 | 186 |
| Westminster | 364 | 189 | 159 | 196 | 156 |
| MPS | 7405 | 5860 | 5460 | 6068 | 6529 |

TfL appointed

- 1. Archway
- 2. Arnos Grove
- 3. Baker Street
- 4. Balham
- 5. Belsize Park
- 6. Camden Town
- 7. Canning Town
- 8. Chancery Lane
- 9. Charing Cross
- 10. Clapham Common
- 11. Cockfosters
- 12. Ealing Broadway
- 13. Edgware
- 14. Embankment
- 15. Finchley Road
- 16. Finsbury Park
- 17. Gloucester Road
- 18. Golders Green
- 19. Hammersmith
- 20. Hendon Central
- 21. Hounslow West
- 22. King's Cross
- 23. Kingsbury
- 24. Knightsbridge
- 25. Leicester Square
- 26. Leytonstone
- 27. Manor House
- 28. Mile End
- 29. Morden
- 30. Newbury Park
- 31. Piccadilly Circus
- 32. Queensway
- 33. Shepherd's Bush
- 34. South Ealing
- 35. South Kensington
- 36. Southgate
- 37. St. John's Wood
- 38. Stratford
- 39. Tooting Broadway
- 40. Turnham Green
- 41. Turnpike Lane
- 42. Vauxhall
- 43. Victoria
- 44. Walthamstow Central
- 45. Warren Street
- 46. Wembley Park
- 47. Willesden Green
- 48. Wood Green

Private Land

- 49. Liverpool Street
- 50. St. Pauls
- 51. Canary Wharf
- 52. Charing Cross
- 53. Edgware
- 54. Euston
- 55. Hatton Cross
- 56. Heathrow Terminal 123
- 57. Heathrow Terminal 5
- 58. King's Cross
- 59. London Bridge
- 60. North Greenwich
- 61. Tottenham Hale
- 62. Victoria
- 63. Waterloo

- 1. Archway
- 2. Acton Town
- 3. Barkingside
- 4. Barons Court
- 5. Belsize Park
- 6. Bermondsey
- 7. Bethnal Green
- 8. Blackhorse Road
- 9. Bond Street
- 10. Boston Manor
- 11. Bounds Green
- 12. Brent Cross
- 13. Brixton
- 14. Caledonian Road
- 15. Canada Water
- 16. Canary Wharf
- 17. Canons Park
- 18. Chalk Farm
- 19. Clapham North
- 20. Clapham South
- 21. Cockfosters
- 22. Colindale
- 23. Colliers Wood
- 24. Covent Garden
- 25. Dollis Hill
- 26. Ealing Broadway
- 27. Earls Court
- 28. East Acton
- 29. East Finchley
- 30. Embankment
- 31. Fairlop
- 32. Finchley Central
- 33. Finsbury Park
- 34. Gants Hill
- 35. Golders Green
- 36. Goodge Street
- 37. Hainault
- 38. Hampstead
- 39. Hatton Cross
- 40. Hendon Central
- 41. High Barnet
- 42. Highbury and Islington
- 43. Highgate
- 44. Holborn
- 45. Holland Park
- 46. Holloway Road
- 47. Hounslow Central
- 48. Hounslow East
- 49. Hounslow West
- 50. Kennington
- 51. Kentish Town

- 52. Kilburn
- 53. Knightsbridge
- 54. Lancaster Gate
- 55. Leyton
- 56. Leytonstone
- 57. Marble Arch
- 58. Morden
- 59. Mornington Crescent
- 60. Neasden
- 61. Newbury Park
- 62. North Acton
- 63. Northfields
- 64. Notting Hill Gate
- 65. Oakwood
- 66. Osterley
- 67. Oval
- 68. Pimlico
- 69. Queensbury
- 70. Queensway
- 71. Redbridge
- 72. Seven Sisters
- 73. Snaresbrook
- 74. South Wimbledon
- 75. South Woodford
- 76. Stanmore
- 77. Stockwell
- 78. Stratford
- 79. Swiss Cottage
- 80. Tooting Bec
- 81. Tooting Broadway
- 82. Tottenham Court Road
- 83. Totteridge and Whetstone
- 84. Tufnell Park
- 85. Victoria
- 86. Wanstead
- 87. Warren Street
- 88. Waterloo
- 89. West Acton
- 90. West Finchley
- 91. West Ham
- 92. West Hampstead
- 93. White City
- 94. Willesden Green
- 95. Woodford

- 1. Archway
- 2. Arnos Grove
- 3. Baker Street
- 4. Balham
- 5. Belsize Park
- 6. Camden Town
- 7. Canning Town
- 8. Chancery Lane
- 9. Charing Cross
- 10. Clapham Common
- 11. Cockfosters
- 12. Ealing Broadway
- 13. Edgware
- 14. Embankment
- 15. Finchley Road
- 16. Finsbury Park
- 17. Gloucester Road
- 18. Golders Green
- 19. Hammersmith
- 20. Hendon Central
- 21. Hounslow West
- 22. King's Cross
- 23. Kingsbury
- 24. Knightsbridge
- 25. Leicester Square
- 26. Leytonstone
- 27. Manor House
- 28. Mile End
- 29. Morden
- 30. Newbury Park
- 31. Piccadilly Circus
- 32. Queensway
- 33. Shepherd's Bush
- 34. South Ealing
- 35. South Kensington
- 36. Southgate
- 37. St. John's Wood
- 38. Stratford
- 39. Tooting Broadway
- 40. Turnham Green
- 41. Turnpike Lane
- 42. Vauxhall
- 43. Victoria
- 44. Walthamstow Central
- 45. Warren Street
- 46. Wembley Park
- 47. Willesden Green
- 48. Wood Green

City of London

49. Liverpool Street

50. St. Pauls

1. Barking & Dagenham Beacontree Station 2. Barking & Dagenham Dagenham Station 3. Barnet Barnet General Hospital 4. Barnet **Barnet Police Station** 5. Barnet **Brent Cross Station** Camrose Avenue, Barnet FC 6. Barnet 7. Barnet Colindale Station 8. Barnet Finchley Central Station 9. Barnet Golders Green Station 10. Barnet Hendon Central Station 11. Barnet **High Barnet Station** 12. Barnet West Finchley Station Broadway Shopping Centre, Bexley 13. Bexley 14. Brent Kilburn High Road, Sainsburys Kilburn High Road, Wesbury's Pub 15. Brent 16. Brent Kilburn Lane, Paradise Club 17. Brent Oueen's Park, by the station 18. Brent Station Terrace, Kensal Rise Willesden Green Station 19. Brent 20. Bromlev Crystal Palace Parade Belsize Park Station 21. Camden 22. Camden Chalk Farm Station 23. Camden Hampstead High Street 24. Camden Hampstead Station 25. Camden Mornington Crescent Station 26. Camden Pancras Road Swiss Cottage Station 27. Camden 28. Camden West Hampstead Station 29. Camden West Hampstead Station, Iverson Road Heron Tower, Bishopsgate 30. City of London 31. City of London Liverpool Street Station, junction with Bishopsgate Old Billingsgate Market, Lower Thames Street 32. City of London 33. Ealing Acton Town Station 34. Ealing North Acton Station 35. Ealing Northfields Station 36. Ealing West Acton Station 37. Enfield Cockfosters Station 38. Enfield Enfield Town Centre/Enfield Market 39. Enfield **Enfield Town Station** 40. Greenwich Commercial Way, Charlton 41. Greenwich Greenwich Church Street (Greenwich Market) 42. Greenwich Greenwich Liner Terminal 43. Greenwich Woolwich Town Centre 44. Greenwich Charlton Rail Station 45. Greenwich Plumstead Rail Station 46. Hackney Art'otel, Great Eastern Street, EC2A 3JL **Dalston Junction station** 47. Hackney 48. Hackney Hackney Central station 49. Hackney Hackney Downs station Homerton Hospital, Hackney 50. Hackney

51. Hackney

Hoxton Square

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52. Hackney
              Mare Street, Hackney
53. Hackney
              Newington Green station
54. Hackney
              Old Street taxi rank
55. Hackney
              The ACE hotel, Shoreditch High Street
56. Hammersmith & Fulham Fulham Broadway
57. Hammersmith and Fulham Barons Court Station
58. Hammersmith and Fulham Brinkleys, Hollywood Road
59. Hammersmith and Fulham Dorsett Hotel, Shepherds Bush Green
60. Hammersmith and Fulham White City Station
61. Haringey
              Bounds Green Station
62. Haringey
              Highgate Station
              Seven Sisters Station
63. Haringev
64. Harrow
              Canons Park Station
65. Harrow
              Stanmore Station
66. Havering
              Colliers Row shops
              Eastern Road, Romford
67. Havering
68. Havering
              Hall Lane, Upminster
              High Street, Romford
69. Havering
70. Havering
              Hilldene Shopping Centre
71. Havering
              Hornchurch
72. Havering
              Hornchurch Station
73. Hillingdon Ruislip station
74. Hounslow Boston Manor Station
75. Hounslow Chiswick High Road
76. Hounslow Hounslow Central Station
77. Hounslow Hounslow East Station
78. Hounslow Osterley Station
79. Islington
              Archway Station
80. Islington
              Finsbury Park Station
              M by Montcalm Hotel, 151 City Road, EC1V 1JH
81. Islington
82. Kensington and Chelsea
                            Chelsea and Westminster Hospital
83. Kensington and Chelsea
                            Holland Park Station
                            Hollywood Road, Brinkley's
84. Kensington and Chelsea
                            Kensington High Street, Bodos Schloss (next to Royal Garden
85. Kensington and Chelsea
   Hotel)
86. Kensington and Chelsea
                            Nam Long, Old Brompton Road
87. Kensington and Chelsea
                            Old Brompton Road, loading bay
88. Lambeth
             Brixton Academy
89. Lambeth
              Brixton Station
90. Lambeth
              Oval Station
              Stockwell Station
91. Lambeth
92. Lambeth Vauxhall Cross Station
93. Lambeth White House Club, Clapham Park Road
94. Lewisham Blackheath Village (Tranquil Vale area)
95. Lewisham Rushey Green, Catford
96. Lewisham Southbound bus lane through Catford
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98. Lewisham Blackheath Station

Newham

Newham

99. Merton

100

101.

102.

97. Lewisham 'The Venue' nightclub, Lewisham

Merton South Wimbledon Station

Colliers Wood Station

West Ham Station

Upton Park Station (Queens Road)

| 103. | Newham | Westfield Avenue |
|--------------|----------------------------|---|
| 104. | Redbridge | Gants Hill Station |
| 105. | Redbridge | Hainault Station |
| 106. | Redbridge | Snaresbrook Station |
| 107. | Redbridge | South Woodford Station |
| 108. | Redbridge | Woodford Station |
| 109. | Richmond Up | |
| 110. | Richmond Up | on Thames Richmond Theatre, Little Green |
| 111. | Richmond Up | |
| 112. | Richmond Up | |
| 113. | Richmond Up | on Thames Twickenham Stadium |
| 114. | Southwark | Borough High Street |
| 115. | Southwark | Hilton Hotel Bankside, Great Suffolk Street |
| 116. | Southwark | Nobu Hotel |
| 117. | Southwark | Oxo Tower |
| 118. | Southwark | Tooley Street, More London |
| 119. | Southwark | Tooley Street, More London and Duke Street Hill |
| 120. | | ts Bethnal Green Station |
| 121. | | ts Columbia Road flower market |
| 122. | | ts Commercial Street, Smiths restaurant |
| 123. | Waltham Fore | |
| 124. | Waltham Fore | • |
| 125. | Waltham Fore | 3 |
| 126. | Waltham Fore | , |
| 127. | Waltham Fore | , |
| 128. | Waltham Fore | · |
| 129. | Waltham Fore | , 3 |
| 130. | Wandsworth | Clapham South Station |
| 131. | Wandsworth | Clapham South Station |
| 132. | Wandsworth | Putney |
| 133. | Wandsworth | St George's Hospital |
| 134. | Wandsworth | Tooting Bec Station |
| 135. | Wandsworth | Tooting Broadway Station |
| 136. | Westminster | Berkeley Sq W1 - North west side |
| 137. | Westminster | Berkeley Square, Berkely Square House |
| 138. | Westminster | Berkshire Hotel |
| 139. | Westminster | Brook Street,/Lancashire Court (near Bond Street) |
| 140. | Westminster | Burlington Gardens Burwood Place |
| 141. | Westminster | |
| 142. 143. | Westminster Westminster | Bylgari hotel Chilton Street Firehouse Hetel |
| 143. | Westminster | Chilton Street, Firehouse Hotel |
| 144. | Westminster | Cinammon Club, Great Smith Street |
| 145. | Westminster | Curzon Street (Curzon Place) Dover Street (Jazz Cafe) |
| 140. | Westminster | Dover Street (Mahiki) |
| 147. | Westminster | |
| 140. | Westminster | Duke Street, Selfridges |
| 150. | Westminster | Edingurgh Gate Fitzroy Place |
| 150. | Westminster | Goring Hotel, Beeston Place |
| 151. | Westminster | Hard Rock Cafe |
| 152. | Westminster | Harrow Road Gyratory |
| 154. | Westminster | Hertford Street, Lulus |
| 1.24. | AACSTIIIIISTGI | Hertiola Jucet, Lalas |

| 155. | Westminster | Inverness Place |
|------|-------------|--|
| 156. | Westminster | King Street |
| 157. | Westminster | Landmark Hotel |
| 158. | Westminster | Little Italy, Frith Street (Ronnie Scotts) |
| 159. | Westminster | Mariott Park Lane Hotel, North Row |
| 160. | Westminster | Millbank, Tate Britian |
| 161. | Westminster | Oxford Street (GAP) |
| 162. | Westminster | Petty France, Broadway |
| 163. | Westminster | Porchester Road |
| 164. | Westminster | Sapori Cafe |
| 165. | Westminster | Sheila's Cafe, 24a Craven Terrace |
| 166. | Westminster | St James's Theatre |
| 167. | Westminster | Temple refreshment rank |
| 168. | Westminster | Upper St. Martin's Lane (Stringfellows) |
| 169. | Westminster | Vauxhall Bridge Road (Victoria Station) |
| 170. | Westminster | Victoria Secret's, Bond Street |
| 171. | Westminster | W Hotel |

Apprentices by Age

| Year | Level | 16 - 24 Years | 25 - 34 Years | 35 - 44 Years | 45 - 54 Years | 55 - 64 Years | Grand Total |
|------------|---------|---------------|---------------|---------------|---------------|---------------|--------------------|
| 2012 | Level 2 | 134 | 255 | 149 | 81 | 16 | 635 |
| | Level 3 | 40 | 3 | | l | l | 43 |
| 2012 Total | | 174 | 258 | 149 | 81 | 16 | 678 |
| 2013 | Level 2 | 71 | 130 | 41 | 30 | 12 | 284 |
| | Level 3 | 54 | 5 | | | I | 59 |
| | Level 4 | 10 | ı | | | I | 10 |
| 2013 Total | | 135 | 135 | 41 | 30 | 12 | 353 |
| 2014 | Level 2 | 120 | 227 | 76 | 46 | 6 | 475 |
| | Level 3 | 45 | 10 | | | İ | 55 |
| | Level 4 | 13 | 2 | | | 1 | 15 |
| 2014 Total | | 178 | 239 | 76 | 46 | 6 | 545 |
| 2015 | Level 2 | 28 | 3 | 1 | | | 32 |
| | Level 3 | 89 | 18 | 1 |) | I | 108 |
| | Level 4 | 9 | 1 | | |] | 10 |
| | Level 5 | 6 | | | | | 6 |
| 2015 Total | | 132 | 22 | 2 | 1 | | 156 |

Apprentices by Gender

| Year | Level | Female | Male | Transgendered Man | Grand Total |
|-----------|---------|--------|-------|-------------------|--------------------|
| 2012 | Level 2 | 206 | 429 | | 635 |
| | Level 3 | 8 | ı 35 | | 43 |
| 2012 Tota | l | 214 | 464 | | 678 |
| 2013 | Level 2 | 78 | 205 | 1 | 284 |
| | Level 3 | 7 | 52 | | 59 |
| | Level 4 | 4 | 1 6 | | 10 |
| 2013 Tota | İ | 89 | 263 | 1 | 353 |
| 2014 | Level 2 | 139 | 336 | | 475 |
| | Level 3 | 4 | 51 | | 55 |
| | Level 4 | 5 | l 10 | | 15 |
| 2014 Tota | l | 148 | 397 | | 545 |
| 2015 | Level 2 | 3 | 29 | | 32 |
| | Level 3 | 15 | 93 | | 108 |
| | Level 4 | 2 | 8 | | 10 |
| | Level 5 | 5 | 1 | | 6 |
| 2015 Tota | I | 25 | ı 131 | | 156 |

Apprentices by Ethnicity

| Year | Level | White | BAME | Prefer Not to Say | Unknown | Grand Total |
|------------|---------|--------|------|-------------------|---------|-------------|
| 2012 | Level 2 | 172 | 41 | 25 | 397 | 635 |
| | Level 3 | 2 | 1 | | 40 | 43 |
| 2012 Total | | 174 | 42 | 25 | 437 | 678 |
| 2013 | Level 2 | 71 | 44 | 4 | 165 | 284 |
| | Level 3 | 8 | 1 | - | 50 | 59 |
| | Level 4 | | | | 10 | 10 |
| 2013 Total | | 791 | 45 | 4 | 225 | 353 |
| 2014 | Level 2 | 181 | 251 | 8 | 35 | 475 |
| | Level 3 | 30 | 21 | 1 | 3 | 55 |
| | Level 4 | 4 | 5 | | 6 | 15 |
| 2014 Total | | 215 | 277 | 9 | 44 | 545 |
| 2015 | Level 2 | | | 1 | 31 | 32 |
| | Level 3 | ! ! | 1 | 3 | 104 | 108 |
| | Level 4 | i | | | 10 | 10 |
| | Level 5 | Ī | ĺ | 1 | 5 | 6 |
| 2015 Total | | | 1 | 5 | 150 | 156 |

Apprentices by Disability

| Year | Level | Yes | No | Prefer Not to Say | Unknown | Grand Total |
|------------|---------|-----|--------|-------------------|---------|-------------|
| 2012 | Level 2 | 10 | 543 | 1 | 81 | 635 |
| | Level 3 | 1 | 6 | | ı 36 | 43 |
| 2012 Total | | 11 | 549 | i 1 | 117 | 678 |
| 2013 | Level 2 | 4 | 252 | 1 | 27 | 284 |
| | Level 3 | 2 | 34 |] - | 1 23 | 59 |
| | Level 4 | | | ! [| 10 | 10 |
| 2013 Total | | 6 | Sı 286 | 1 | 60 | 353 |
| 2014 | Level 2 | 11 | 431 | J 5 | 28 | 475 |
| | Level 3 | | 53 | 1 | i 1 | 55 |
| | Level 4 | | 14 | | 1 | 15 |
| 2014 Total | | 11 | 498 | ı 6 | 30 | 545 |
| 2015 | Level 2 | | ! | <u> </u> | 32 | 32 |
| | Level 3 | | 5 | | I 103 | 108 |
| | Level 4 | | | <u> </u> | l 10 | 10 |
| | Level 5 | | ı | I | 6 | 6 |
| 2015 Total | | | 5 | | 151 | 156 |

| | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep |
|-------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Kensington & Chelsea | 186 | 127 | 240 | 292 | 337 | 260 | 154 | 417 | 205 |
| Westminster | 322 | 185 | 423 | 589 | 511 | 568 | 297 | 783 | 331 |
| Camden | 288 | 200 | 364 | 387 | 534 | 326 | 242 | 525 | 310 |
| Hammersmith & Fulham | 161 | 116 | 225 | 255 | 326 | 192 | 158 | 377 | 183 |
| Hackney | 274 | 163 | 280 | 332 | 452 | 120 | 257 | 456 | 274 |
| Tower Hamlets | 260 | 174 | 312 | 430 | 460 | 192 | 81 | 499 | 316 |
| Waltham Forest | 230 | 180 | 249 | 333 | 459 | 284 | 197 | 405 | 148 |
| Redbridge | 221 | 167 | 300 | 341 | 412 | 298 | 225 | 399 | 232 |
| Havering | 175 | 141 | 254 | 243 | 297 | 209 | 159 | 317 | 217 |
| Newham | 267 | 175 | 404 | 408 | 571 | 320 | 277 | 487 | 116 |
| Barking and Dagenham | 209 | 143 | 267 | 269 | 345 | 236 | 181 | 347 | 198 |
| Lambeth | 317 | 227 | 458 | 540 | 598 | 244 | 215 | 582 | 362 |
| Southwark | 328 | 231 | 301 | 472 | 513 | 181 | 64 | 574 | 352 |
| Islington | 116 | 128 | 242 | 378 | 384 | 278 | 188 | 428 | 61 |
| Lewisham | 226 | 168 | 295 | 349 | 507 | 391 | 217 | 417 | 277 |
| Bromley | 243 | 144 | 273 | 258 | 367 | 206 | 189 | 353 | 175 |
| Harrow | 166 | 118 | 241 | 212 | 296 | 141 | 180 | 284 | 206 |
| Brent | 279 | 178 | 264 | 294 | 379 | 216 | 37 | 439 | 238 |
| Greenwich | 245 | 179 | 277 | 307 | 422 | 306 | 217 | 423 | 193 |
| Bexley | 187 | 105 | 235 | 237 | 269 | 197 | 132 | 284 | 55 |
| Barnet | 248 | 158 | 302 | 364 | 441 | 215 | 202 | 430 | 222 |

| Richmond upon Thames | 174 | 113 | 164 | 198 | 175 | 179 | 148 | 233 | 143 |
|-------------------------|-------|-------|-------|--------|--------|-------|-------|--------|-------|
| Hounslow | 222 | 140 | 236 | 308 | 393 | 269 | 190 | 361 | 190 |
| Kingston upon Thames | 152 | 97 | 193 | 217 | 220 | 219 | 143 | 257 | 157 |
| Merton | 211 | 133 | 156 | 209 | 256 | 158 | 82 | 268 | 134 |
| Wandsworth | 251 | 200 | 344 | 336 | 413 | 221 | 211 | 462 | 243 |
| Ealing | 294 | 199 | 427 | 372 | 519 | 272 | 222 | 496 | 287 |
| Hillingdon | 201 | 126 | 299 | 303 | 411 | 265 | 175 | 372 | 102 |
| Enfield | 219 | 202 | 334 | 344 | 438 | 271 | 201 | 423 | 238 |
| Haringey | 224 | 114 | 248 | 308 | 419 | 260 | 204 | 408 | 210 |
| Croydon | 215 | 170 | 364 | 371 | 420 | 374 | 292 | 506 | 205 |
| Sutton | 171 | 125 | 184 | 204 | 231 | 175 | 165 | 251 | 154 |
| | | | | | | | | | |
| Total | 7,282 | 5,026 | 9,155 | 10,460 | 12,775 | 8,043 | 5,902 | 13,263 | 6,734 |

This table shows the number of officers who were deployed on aid to support London wide Public Order operations during the periods shown.

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| Station | Year | Start | Finish | Planned | Reason |
|----------------|------|------------|----------|---------|--|
| Tottenham Hale | 2012 | 08/12/2012 | 13/12/12 | Yes | Replacement of main sheave (pulley) |
| Tottenham Hale | 2013 | 01/07/2013 | 03/07/13 | Yes | Safety inspection |
| Tottenham Hale | 2013 | 20/10/2013 | 24/10/13 | Yes | Replacement of lift communication system |
| Tottenham Hale | 2014 | 27/01/2014 | 31/01/14 | Yes | No reason cited |
| Oakwood | 2015 | 14/06/2015 | 22/07/15 | Yes | Reliability upgrade |

| Station | Year | Date/Time Out of Service | Date/Time Return to Service | Planned | Reason |
|----------------|------|--------------------------|-----------------------------|---------|--|
| Oakwood | 2012 | 05/02/12 07:13 | 06/02/12 01:05 | No | Non-Availability of Staff |
| Oakwood | 2012 | 27/02/12 23:03 | 27/02/12 23:21 | No | Non-Availability of Staff |
| Oakwood | 2012 | 05/03/12 05:16 | 05/03/12 09:41 | No | Non-Availability of Staff |
| Oakwood | 2012 | 09/06/12 07:03 | 09/06/12 11:11 | No | Non-Availability of Staff |
| Oakwood | 2012 | 15/08/12 08:06 | 15/08/12 11:14 | No | Non-Availability of Staff |
| Tottenham Hale | 2013 | 09/03/13 06:33 | 09/03/13 12:21 | No | Non-Availability of Staff |
| Oakwood | 2014 | 24/01/14 15:09 | 24/01/14 18:54 | No | Non-Availability of Staff |
| Oakwood | 2014 | 31/01/14 19:08 | 31/01/14 23:34 | No | Non-Availability of Staff |
| Oakwood | 2014 | 06/02/14 05:00 | 07/02/14 01:25 | No | Non-Availability of Staff |
| Oakwood | 2014 | 09/07/14 08:31 | 09/07/14 11:17 | No | Non-Availability of Staff |
| Oakwood | 2014 | 27/09/14 18:57 | 27/09/14 23:03 | No | Non-Availability of Staff |
| Oakwood | 2014 | 28/09/14 19:01 | 28/09/14 22:04 | No | Non-Availability of Staff |
| Oakwood | 2014 | 29/09/14 18:03 | 29/09/14 22:58 | No | Non-Availability of Staff |
| Oakwood | 2014 | 30/09/14 14:56 | 30/09/14 23:32 | No | Non-Availability of Staff |
| Tottenham Hale | 2014 | 02/10/14 05:55 | 03/10/14 01:10 | No | Non-Availability of Staff |
| Oakwood | 2014 | 07/10/14 04:53 | 07/10/14 15:00 | No | Non-Availability of Staff |
| Oakwood | 2014 | 08/10/14 12:28 | 08/10/14 15:05 | No | Non-Availability of Staff |
| Oakwood | 2014 | 25/10/14 05:40 | 25/10/14 07:21 | No | Non-Availability of Staff |
| Oakwood | 2014 | 20/11/14 10:58 | 20/11/14 15:37 | No | Non-Availability of Staff |
| Oakwood | 2014 | 29/11/14 22:57 | 29/11/14 23:24 | No | Non-Availability of Staff |
| Tottenham Hale | 2015 | 12/07/15 18:56 | 13/07/15 00:30 | No | Non-Availability of Staff |
| Tottenham Hale | 2015 | 13/07/15 05:15 | 13/07/15 06:21 | No | Non-Availability of Staff |
| Oakwood | 2015 | 24/07/15 19:44 | 24/07/15 22:53 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 25/07/15 14:54 | 25/07/15 15:46 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 25/07/15 18:10 | 25/07/15 18:51 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 26/07/15 07:17 | 26/07/15 16:17 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 27/07/15 10:57 | 27/07/15 16:14 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 03/08/15 16:20 | 03/08/15 18:43 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 05/08/15 05:02 | 05/08/15 07:06 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 09/08/15 01:11 | 09/08/15 01:25 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 09/08/15 06:40 | 09/08/15 08:27 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 09/08/15 21:22 | 10/08/15 01:00 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 10/08/15 05:00 | 10/08/15 06:49 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 10/08/15 13:30 | 10/08/15 14:59 | No | Non-Availability of Staff (Overtime ban) |

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| Station | Year | Date/Time Out of Service | Date/Time Return to Service | Planned | Reason |
|----------------|------|--------------------------|-----------------------------|---------|--|
| Oakwood | 2015 | 12/08/15 11:23 | 12/08/15 15:06 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 13/08/15 18:57 | 13/08/15 22:49 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 17/08/15 15:58 | 17/08/15 22:47 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 18/08/15 15:04 | 19/08/15 01:25 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 19/08/15 22:49 | 20/08/15 01:25 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 20/08/15 05:00 | 20/08/15 06:56 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 21/08/15 22:48 | 22/08/15 01:25 | No | Non-Availability of Staff (Overtime ban) |
| Oakwood | 2015 | 22/08/15 05:00 | 22/08/15 20:33 | No | Non-Availability of Staff (Overtime ban) |
| Edmonton Green | 2015 | 29/09/15 18:52 | 30/09/15 12:25 | No | Mechanical failure |
| Oakwood | 2015 | 07/10/15 05:08 | 07/10/15 17:28 | No | Non-Availability of Staff |

The information requested is provided below.

(a) the Garden Bridge Trust

These payments were made in accordance with the funding agreement between TfL and the Garden Bridge Trust, which is available on the TfL website.

| Amount | Date of grant payment |
|---------------|-----------------------|
| £8,478,922.00 | 09/07/2015 |
| £1,741,570.00 | 10/08/2015 |

(b) Arup

These payments were made for work against the TfL contract with Arup (TfL 90001 Task 112 call-off contract), which is available on the TfL website, for work up to 31 March 2015 at which point the contract with Arup was transferred to the Garden Bridge Trust.

Items of credited expenditure are sometimes required to make corrections in the accounting process. These have been included, and shown as negative amounts, where they exceed $\pounds 250.00$.

| Date invoice | |
|-----------------|-------------|
| recorded on TfL | Amount |
| system | |
| 09/07/2013 | £100,963.00 |
| 13/08/2013 | £110,710.00 |
| 14/08/2013 | -£73,922.00 |
| 15/08/2013 | £86,609.00 |
| 30/08/2013 | £123,119.67 |
| 10/09/2013 | £24,101.00 |
| 11/09/2013 | £233,627.48 |
| 01/10/2013 | £129,813.68 |
| 01/10/2013 | £208,451.90 |
| 24/10/2013 | £196,158.33 |
| 24/10/2013 | £219,715.60 |
| 03/12/2013 | £196,007.47 |
| 03/12/2013 | £203,372.27 |
| 19/12/2013 | £220,845.20 |
| 19/12/2013 | £268,232.98 |
| 27/01/2014 | £206,522.04 |
| 27/01/2014 | £132,748.97 |
| 12/02/2014 | £246,044.09 |
| 13/03/2014 | £480,774.38 |
| 14/03/2014 | £179,545.56 |
| 09/04/2014 | £358,821.93 |
| 19/05/2014 | £264,017.50 |
| 18/06/2014 | £279,670.67 |
| 11/07/2014 | £101,390.85 |

| 01/08/2014 | £80,633.73 |
|------------|-------------|
| 15/08/2014 | -£36,788.00 |
| 27/08/2014 | £96,503.37 |
| 01/10/2014 | £106,942.16 |
| 21/10/2014 | £318,093.18 |
| 20/11/2014 | £602,625.31 |
| 17/12/2014 | £542,817.30 |
| 23/01/2015 | £328,147.04 |
| 11/02/2015 | £486,606.11 |
| 12/03/2015 | £666,125.06 |
| 22/04/2015 | £732,951.56 |

(c) any other contractor relating to the progression of the Garden Bridge

Heatherwick Studio

This payment was made for work against the TfL 90711 Design Services contract with Heatherwick Studio, which is available on the TfL website.

| Date invoice recorded on TfL | Amount |
|------------------------------|------------|
| system | |
| 12/10/2013 | £52,425.00 |

Since the start of the 2012/13 financial year, TfL publishes a list of all payments of over £250 on its website at the following link:

https://tfl.gov.uk/corporate/publications-and-reports/expenditure-over-250

REQUEST FOR DMPC DECISION – DMPCD 2013-111

Title: Command and Control Futures - Call Off, Re-Profile and Procurement

Executive Summary:

This paper provides an update on the process for the replacement of the Command and Control (C&C) Futures programme. It asks for approval to call off a contract from the previously approved framework agreement, and approval for release of funding to progress procurement, due diligence and business change analysis. Based on progress to date a reduction in the overall anticipated cost of the programme is identified and a re-profile of the remaining budget is proposed

Recommendation:

The DMPC is asked to

- 1. approve a call off from the previously agreed framework agreement for the C&C Future product,
- 2. approve release of funding for
 - a. staff and contractor cost relating to the completion of both OJEU1 and OJEU2 procurement,
 - b. for staff and contractor cost to undertake due diligence activities, and
 - c. for staff costs to undertake business change analysis

LIM.

- Approve the reduction in and reprofile of the capital budget,
- 4. Approve that within the revised capital budget a ringfence of a sum for the consideration of shared C&C functions with other emergency services

Deputy Mayor for Policing and Crime

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct for elected Members of the Authority. Any such interests are recorded below.

The above request has my approval.

Signature

Date

30/06/13

PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

Decision required – supporting report

1. Introduction and background

- 1.1 In July 2011 the MPA approved the commencement of a procurement project using Competitive Dialogue to replace the current Command and Control (C&C) systems as the current support contract expires in October 2015.
- 1.2 The MPA approved a two procurement route process the first procurement relating to the purchase of a commercially available C&C system using a framework agreement, enabling other UK police and emergency services and other named contracting bodies to call off contracts, and the second route to purchase the services of a 'systems integrator' (SI) to implement the selected option within the MOPAC environment, enable the transition from old to new and to support the new system.
- 1.3 In April 2013 MOPAC approved the award of a framework agreement for the product.

2. Issues for consideration

- 2.1 This request contains four discrete elements for approval
 - in relation to a call off from the previously approved framework agreement,
 - for staff and contractor cost relating to the completion of both OJEU1 and OJEU2 procurement,
 - for staff and contractor cost to undertake due diligence activities, and
 - for staff costs to undertake business change analysis
- 2.2 In addition, the request asks that the overall capital budget be both reduced and re-profiled to reflect the progress to date.
- 2.3 See Part 2 for further detail.

3. Financial Comments

3.1 The cost of the proposed award of a call off from the framework agreement and requests for funding for the various activities noted above at paragraph 2.1 are all contained within the existing capital budget for the Command and Control Futures programme.

4. Legal Comments

- 4.1 MOPAC is a contracting authority within the definition of the Public Contract Regulations 2006 (the Regulations). For the purposes of the Regulations, the value of the OJEU1 solution will exceed the relevant threshold of £173,934 that relates to services contracts. Consequently the Regulations apply to this contract.
- 4.2 External legal advice and guidance has been provided by TLT Solicitors throughout this procurement. At all stages, TLT Solicitors have been consulted to ensure the legitimacy of the activities and decisions that have been undertaken by the project. The Directorate of Legal Services have been regularly updated by TLT Solicitors over the entire duration of the procurement.
- 4.3 On the basis of the information contained within this report, the Directorate of Legal Services confirms that the Procurement Process has been conducted compliantly with EU and UK law.

- 4.4 The Director of Procurement Services has delegated authority to approve the award of all contracts with the exception of those called in by the MOPAC (Para 8.5 of the MOPAC to MPS Scheme of Delegation). The Deputy Mayor for Policing and Crime must be notified in writing of the outcome of the tender process for all contracts in excess of £500,000
- 5. Equality Comments
- 5.1 There are no direct equality or diversity implications arising from this report.
- 6. Background/supporting papers
- 6.1 Appendix 1

| Public | access | to info | rmation |
|--------|--------|---------|---------|
| | | | |

Information in this form is subject to the Freedom of Information Act 2000 (FOIA) and other legislation. Part 1 of this form will be made available on the MOPAC website within 1 working day of approval. Any facts/advice/recommendations that should not be made automatically available on request should not be included in Part 1 but instead on the separate Part 2 form. Deferment is only applicable where release before that date would compromise the implementation of the decision being approved.

Is the publication of this form to be deferred? NO

If yes, for what reason:

Until what date (if known):

Is there a part 2 form - Yes

If yes, for what reason: commercial confidentiality

ORIGINATING OFFICER DECLARATION:

| | Tick to confirm statement (✓) |
|---|----------------------------------|
| Head of Unit: Annabel Cowell has reviewed the request and is satisfied it is correct and consistent with the MOPAC's plans and priorities. | ✓ |
| Legal Advice: The Legal team have been consulted on this proposal. | ✓ |
| Financial Advice: The Chief Finance Officer has been consulted on this proposal. | √ : ii |
| Equalities Advice: The Equality and Diversity team have been consulted on this proposal on behalf of the Head of Equalities and Diversity. | ✓ |

OFFICER APPROVAL

Chief Operating Officer

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.

Signature Date 30. 0f. 2013

AWARD OF OJEU1 CONFIGURATION SERVICES CALL-OFF CONTRACT FOR THE COMMAND & CONTROL FUTURES COMMERCIALLY AVAILABLE PRODUCT & RELEASE OF FUNDING TO COMPLETE OJEU PROCUREMENT

Report by Nigel Lee - C&CF Programme Director and AC Byrne - Assistant Commissioner Territorial Policing on behalf of the Commissioner

Executive Summary

In July 2011 the MPA approved the recommendation to commence an OJEU procurement for a replacement Command & Control (C&C) system to ensure continuity of service for the C&C function within the MPS beyond October 2015. The OJEU procurement consists of OJEU1 - the commercially available C&C product, and OJEU2 - the services of a Systems Integrator (Si). The Deputy Mayor for Policing and Crime gave approval to proceed to award of the OJEU1 Framework Agreement on 11 April 2013 and noted that this would be followed by future MPS specific Call-Off contracts.

The OJEU1 contract was successful in driving down the originally anticipated costs significantly. The product cost is now £24m to configure and purchase and an average of £1.5m/year for maintenance compared with indicative costs of £38.4m and £2.5m/year in the original Business case.

This paper has been prepared in accordance with Programme Board's request to seek Deputy Mayor for Policing and Crime approval for release of funding to progress the OJEU2 procurement phase and award of the OJEU1 Call-Off contract for initial Configuration Services.

Award of the Configuration Services contract at this time will allow the C&CF Programme to commence configuration activities prior to the award of the OJEU2 Systems Integrator contract and mitigate the risk of increased cost and loss of benefits associated with a transition post October 2015.

A. RECOMMENDATIONS - that the Deputy Mayor for Policing and Crime

- 1. Approve the further release of funding from the overall Programme allocation to enable the Programme to complete the procurement phase in December 2013. (Details in Part Two)
- 2. Approve that the capital plan for this programme is reduced and reprofiled while retaining the remaining element of contingency for OJEU1 to assist risk mitigation and contingency for OJEU2. (Details in Part Two)
- 3. Approve that work commence on the Risk mitigation activities to deliver the OJEU1 Product (early start of Configuration Services and Business Change activity to reduce risk of late delivery and identify additional saving opportunities from the changes). (Details in Part Two)
- 4. Note that the Programme Director will commence development of the full Business Case based on gaining full funding approval by November 2013.

B. SUPPORTING INFORMATION

Background

- 1. In July 2011 the MPA (now replaced by MOPAC) approved the recommendation to commence a dual OJEU procurement utilising the Competitive Dialogue process for a replacement Command & Control (C&C) system to provide service continuity of the C&C function within the MPS following expiry of the current support contract in October 2015. The dual OJEU procurement consisted of OJEU1 to source a commercially available C&C product, and OJEU2 the services of a Systems Integrator to implement the new solution within the MPS environment, manage the transition from old to new, and support the new service for a period of up to 17 years (initial 9 yrs plus two optional extensions of 4 yrs each).
- 2. The OJEU1 procurement consists of three elements, an OJEU1 Framework Agreement award and MPS specific Call-Off Contract awards for Configuration Services and the Software Product(s).
- 3. The Deputy Mayor for Policing and Crime approved the first of these, the award of the Framework Agreement to the OJEU1 Preferred Bidder, at the Joint Investment Board in April 2013.
- 4. It was agreed that award of the second and third elements, the MPS specific Call-Off Contract award for the Configuration Services and the commercially available C&C software product(s) respectively, would be timed to either, coincide or to be awarded separately, as determined by the progress of the Programme and the need to mitigate the risk of any likely delay to the transition post October 2015. The decision on when to award would be made by the relevant programme Governance and informed through a review of implementation options surrounding the replacement of the current C&C solution.
- 5. This Paper provides background on the considerations made and highlights the reasons behind selection of the recommended approach for early Call-Off of initial Configuration Services.
- 6. This Paper also includes background detail on factors that have impacted the original procurement timeline and why release of further funding from the approved programme is requested to allow completion of the procurement phase.

Completion of the Procurement Phase

- 7. The OJEU1 procurement was originally forecast to complete in December 2012, this proved to be more complex and therefore took longer to complete.
- 8. The OJEU1 procurement drove significant cost reductions from the suppliers and the lessons learnt will be used to ensure the OJEU2 procurement can achieve similar results.
- 9. Completion of the Procurement will require that further funds are released from the approved Capital programme.

Release of Funding

10. As a result of the C&C Futures diligence during the Competitive Dialogue stage of the OJEU1 procurement a significant cost reduction was made in the Capital cost of the solution. It is the intention that going forward, the Capital allocation for the Programme is reprofiled and reduced while retaining the remaining contingency for OJEU1 to assist risk mitigation and contingency for OJEU2.

Award of Configuration Services Call-Off

11. A number of factors have affected the OJEU1 procurement timeline since December 2012 and these have increased the risk to the Programme.

- 12. Delays have been incurred in the Programme due to the procurement of OJEU1 being more complex than forecast and therefore taking longer.
- 13. The Programme has been reviewed to ensure its consistency with Met Info Tech and that it remains cost effective. This also caused some delay to the timing of the OJEU2 (Service Integration) contract procurement which has recently recommenced.
- 14. The risk of late delivery has been assessed during this review and the cost and organisation risk impacts of a delay are significant.
- 15. To mitigate this risk it is proposed to Call Off initial configuration services in advance of the Product Call Off from the Framework.
- 16. Calling off the initial configuration services does not constitute commencement of the 4 year term for the framework hence reducing risk. The 4 year term will not commence until the Product Call-Off.
- 17. Award of the Configuration Services Call-Off will require that MOPAC approve the early release of funds from the previously approved Capital budget. This Paper seeks the approval for early release.

C. OTHER ORGANISATIONAL & COMMUNITY IMPLICATIONS

Equality and Diversity Impact

18. There are no known Equality and/or Diversity implications resulting specifically from the award of the Configuration Services Call-Off Contract. An initial Equality Impact Assessment (EIA) was included as part of the approved C&CF Business Case and the procurement process for the subsequent OJEU1 MPS Product Call-Off Contract and OJEU2 will ensure that the EIA is regularly reviewed and updated as part of this governance process.

Financial Implications

19. The financial implications relating directly to the award of the OJEU1 Configuration Services Call-Off contract and completion of OJEU2 procurement are covered in the RESTRICTED section of this Paper.

Legal Implications

- 20. The MOPAC is a contracting authority within the definition of the Public Contract Regulations 2006 (the Regulations). For the purposes of the Regulations, the value of the OJEU1 solution will exceed the relevant threshold of £173,934 that relates to services contracts. Consequently the Regulations apply to this contract.
- 21. External legal advice and guidance has been provided by TLT Solicitors throughout this procurement. At all stages, TLT Solicitors have been consulted to ensure the legitimacy of the activities and decisions that have been undertaken by the project. The Directorate of Legal Services have been regularly updated by TLT Solicitors over the entire duration of the procurement.
- 22. On the basis of the information contained within this report, the Directorate of Legal Services confirms that the Procurement Process has been conducted compliantly with EU and UK law.
- 23. The Director of Procurement Services has delegated authority to approve the award of all contracts with the exception of those called in by the MOPAC (Para 8.5 of the MOPAC to MPS Scheme of Delegation). The Deputy Mayor for Policing and Crime must be notified in writing of the outcome of the tender process for all contracts in excess of £500,000

Environmental - see Open Appendix 3

24. The award of the OJEU1 Configuration Services Call-Off will have no Environmental Implications. It is expected, however, that the subsequent award of the MPS Product Call-Off Contract and implementation of, and transition

to, the Framework product within the MPS, will result in a reduction in the level of energy use and associated carbon dioxide emissions, and raw material use and finite resources (by use of energy efficient components, recycled materials and sustainable alternatives in the manufacturers production cycle).

Report Authors

Andrew Yeeles, Senior Project Manager, Tel: 020 7091 5822, Mob: 07785 371311, and

lan Archer, ICT Strategic Category Manager, Tel: 020 7161 1581

Phil Sandoe, Lead accountant DOI, DCP & DMC, Tel: 020 7161 1649

Background papers:

MOPAC Approval Paper for Framework Agreement award

Appendix 1

| B1 Procurement Route for OJEU1 Call-Off | | | |
|---|--|--|--|
| Procurement Type (Part A/B/Exempt/Non OJEU Tender) | Part A | | |
| Procurement Route (Existing Met Framework/new Met Framework/External Framework/Met competitive tender/Met single Tender Action) | Existing Met Framework and call off contract | | |
| is the Contract Exempt from the Public Contract Regulations 2006 (if yes please state which regulation is being relied upon and why in additional information). | N/a | | |
| Procurement Procedure (Open/Restricted/Competitive Dialogue /Mini-Competition/Negotiated) | Competitive Dialogue | | |

| B2 | Associated Framework Agreement | | | |
|--|--|---|--|--|
| Name o | f Contracting Authority which established this framework | Mayors Office for Policing and Crime (MOPAC) | | |
| | Framework (start – finish)(Finish date to be 4 years from first Call-Off Contract) | Provisional start date: December 2013 | | |
| | good/services to be purchased by the MOPAC/MPS he scope of the framework | Yes | | |
| Name ir | which the MPS appears as a Contracting Authority | Mayors Office for Policing and Crime (MOPAC) | | |
| Numbei | of suppliers on the framework | 1 | | |
| Method | of call-off | Direct call off | | |
| Are model contract terms and conditions prescribed for use by the framework / lawfully amended within the terms of the framework and acceptable to the MOPAC/MPS | | Yes | | |
| Any kno challeng | own previous issues with this framework (e.g. any jes). | No | | |

Appendix 2

| B3 Framework Agreement Tender Information | | | |
|--|--|--|--|
| Date of Approval to Tender (Approval of rolling programme by MOPAC Committee -if over £1m) | 26 September 2011 | | |
| Date Contract Notice published | 27 September 2011 | | |
| Contract Notice published where | Tenders Electronic Daily/ Bluelight | | |
| Date PQQ Issued | 27 September 2011 | | |
| Date ISOS Issued | 21 May 2012 | | |
| Date ISFT Issued | 11 January 2013 | | |
| Date Preferred Bidder stage Commenced | 07 May 2013 | | |
| Date "Ready to Proceed to Contract Award" | 28 June 2013 | | |
| Standstill Period Commenced | 03 July 2013 | | |
| Standstill Period Completes | 17 July 2013 | | |
| Framework Agreement Signed | Target date 31 July 2013 | | |

Appendix 3

| C1 | Environmental Implications | | | | | |
|--------------------|---|--------|-------|--------------|---|--|
| | | Higher | Lower | No impact | Mitigation/ management of any higher impact | |
| Level of dioxide e | energy use and associated carbon missions | 8 | | х | N/A | |
| Level of | water consumption | | | х | N/A | |
| Level of v | waste generation/waste requiring | | | х | N/A | |
| Level of t | travel and transport and associated | | | х | N/A | |
| | erial use and finite resources (use of materials and sustainable /es) | 9.000 | | х | N/A | |

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